



## EDMONTON POLICE SERVICE

### REPORT TO THE EDMONTON POLICE COMMISSION

**DATE:** April 29, 2024

**SUBJECT:** Budget Variance for the Period Ending March 31, 2024

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#### RECOMMENDATION(S):

That this report be received for information.

#### INTRODUCTION:

This report provides information and updates to the Edmonton Police Commission (EPC) on the Edmonton Police Service (EPS) current financial position for the period ending March 31, 2024. Year-end forecast reflects organizational decisions and plans known to date and will be updated as additional information becomes available.

#### COMMENTS / DISCUSSION:

##### **Operating**

The operating results for the period ending March 31, 2024 indicate a net deficit position of \$5.578 million or 4.7% (revenue shortfall of \$1.643 million, offset by an expense overspend of \$3.935 million).

The revenue shortfall is primarily due to delays in fully staffing the Transit Community Safety Team (TRACS) and lower than budgeted Traffic Safety Act (TSA) revenue.

The overspend in personnel expense is primarily due to increased overtime as a result of maintaining minimum staffing levels.

The main causes of the underspend in non-personnel costs are detailed in Attachment II.

## Capital

The 2023-2026 Capital Budget is comprised of 11 active profiles (5 standalone profiles and 6 composite profiles). The total 2023-2026 Capital Budget is \$88.369 million which includes the initial approved budget, subsequent budget carryforward and supplemental capital budget adjustments.

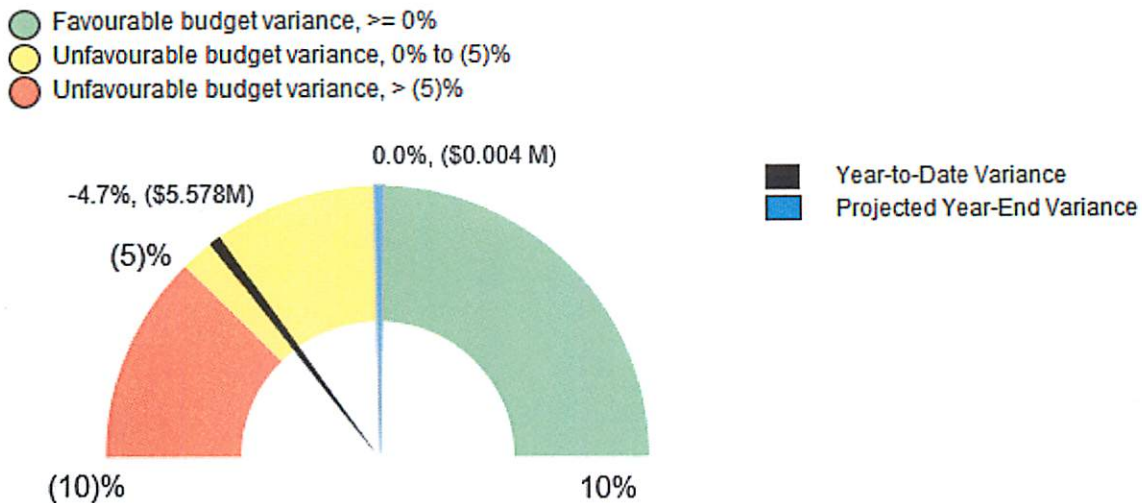
In December 2022, City Council approved approximately 25% of the Commission supported budget requirement for Police Equipment, Radio Lifecycle, IT Applications and IT Infrastructure renewal projects for 2023-2026. In December 2023, during the 2023 Fall SCBA, City Council approved the City Administration 2024 funding recommendation of \$10.610 million for a portion of the unfunded renewal profiles. This results in 41% of the Commission supported budget requirement for Police Equipment, Radio Lifecycle, IT Applications and IT Infrastructure renewal projects for 2023-2026 and a \$40.489 million shortfall.

This is the second year of the four-year Capital budget cycle (2023 to 2026) and project to date costs are from the inception of the project or from the beginning of the current budget cycle. The results are outlined in attachment III and IV.

### CONCLUSION:

The year-end forecast projects an operating surplus of \$0.004 million (\$1.106 million underspend from current year operations, offset by the deficit of \$1.102 million in the operating reserve).

The year-end forecast excludes the impact of the 2024 Spring Supplemental Operating Budget Adjustment (SOBA) which will provide ongoing budget related to various areas across both revenues and expense. The SOBA was approved by City Council on April 23, 2024 and budget adjustments are anticipated to be reflected in the April financial results.



**ADDITIONAL INFORMATION ATTACHED:**

Attachments:

- I. Operating Budget Variance by Major Category of Revenues and Expenditures
- II. Explanation of Variances by Major Category of Revenues and Expenditures
- III. Capital Budget Performance
- IV. Capital Budget Performance Explanations

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Chief of Police: *[Signature]* \_\_\_\_\_

Date: *April 30, 24* \_\_\_\_\_

**Edmonton Police Service**  
**Budget Variance by Major Category of Revenues & Expenditures**  
**For the Period Ending March 31, 2024**  
**(\$000's)**

	Current Period				2023 Year to Date				2024 Year to Date				Year End Forecast			
	Budget	Actual	Variance	%	Budget	Actual	Variance	%	Budget	Actual	Variance	%	Budget	Projected	Variance	%
<b>Revenue</b>																
Traffic Safety Act Fines (Note 1)	\$ 854	\$ 625	\$ (229)	-26.8%	\$ 3,037	\$ 2,072	\$ (965)	-31.8%	\$ 2,563	\$ 1,697	\$ (866)	-33.8%	\$ 10,262	\$ 7,414	\$ (2,848)	-27.8%
Transfer from Reserve (OTS / FSR) (Note 2)	\$ -	\$ -	-		801	\$ (801)	-100.0%		\$ -	\$ -	-		\$ -	\$ -	-	
Provincial Grants (Note 3)	1,211	1,218	7	0.6%	1,379	4,167	2,788	202.2%	3,632	2,755	(877)	-24.1%	40,771	45,887	5,116	12.5%
Other Revenue (Note 4)	3,523	4,034	511	14.5%	9,491	9,344	(147)	-1.5%	9,262	9,362	100	1.1%	35,804	35,961	157	0.4%
Secondments	1,341	1,963	622	46.4%	3,482	3,301	(181)	-5.2%	3,675	4,100	425	11.6%	14,263	14,671	408	2.9%
Tow Lot	705	691	(14)	-2.0%	1,787	1,715	(73)	-4.1%	1,897	1,780	(117)	-6.2%	7,588	7,120	(468)	-6.2%
PICS and Alarm Control	683	657	(26)	-3.9%	1,503	1,765	261	17.4%	1,645	1,728	83	5.0%	6,756	6,756	-	0.0%
Extra Duty <sup>1</sup>	204	282	78	38.5%	679	454	(225)	-33.1%	676	563	(113)	-16.7%	3,217	3,217	-	0.0%
E911 Fees	112	89	(23)	-20.7%	335	337	2	0.5%	335	315	(20)	-6.1%	1,340	1,259	(81)	-6.1%
School Resource Officer (SRO)	566	571	5	0.9%	628	598	(30)	-4.9%	588	580	(7)	-1.2%	1,020	1,020	-	0.0%
Other <sup>2</sup>	(363)	(569)	(206)	56.7%	1,076	1,176	100	9.3%	446	296	(150)	-33.7%	1,620	1,918	298	18.4%
<b>Total Revenue</b>	<b>5,588</b>	<b>5,877</b>	<b>289</b>	<b>5.2%</b>	<b>14,708</b>	<b>15,583</b>	<b>875</b>	<b>5.9%</b>	<b>15,457</b>	<b>13,814</b>	<b>(1,643)</b>	<b>-10.6%</b>	<b>86,837</b>	<b>89,262</b>	<b>2,425</b>	<b>2.8%</b>
<b>Expense</b>																
<b>Personnel</b>																
Salary and benefits (Note 5)	36,823	40,511	(3,688)	-10.0%	100,614	101,165	(551)	-0.5%	110,108	113,017	(2,909)	-2.6%	425,769	422,977	2,792	0.7%
EPS Overtime (Note 6a)	781	1,794	(1,013)	-129.7%	2,370	3,870	(1,500)	-63.3%	2,552	4,607	(2,055)	-80.5%	11,537	16,983	(5,446)	-47.2%
External Overtime (Note 6b)	34	80	(46)	-135.7%	102	126	(24)	-23.5%	102	179	(77)	-75.5%	407	502	(95)	-23.3%
	<b>37,638</b>	<b>42,385</b>	<b>(4,747)</b>	<b>-12.6%</b>	<b>103,086</b>	<b>105,161</b>	<b>(2,075)</b>	<b>-2.0%</b>	<b>112,762</b>	<b>117,803</b>	<b>(5,041)</b>	<b>-4.5%</b>	<b>437,713</b>	<b>440,462</b>	<b>(2,749)</b>	<b>-0.6%</b>
<b>Non-Personnel</b>																
Furniture, equipment, IT, materials and supplies (Note 7)	1,489	1,660	(171)	-11.5%	5,250	5,726	(476)	-9.1%	5,244	5,688	(444)	-8.5%	19,707	19,957	(250)	-1.3%
Contracts and services (Note 8)	2,944	3,477	(533)	-18.1%	6,514	6,313	201	3.1%	7,318	7,511	(193)	-2.6%	31,041	34,200	(3,159)	-10.2%
Vehicles (Note 9)	919	851	68	7.4%	2,486	2,238	248	10.0%	2,524	2,448	76	3.0%	9,982	9,727	255	2.6%
Facilities (Note 10)	1,823	1,847	(24)	-1.3%	5,296	4,394	902	17.0%	5,486	5,180	306	5.6%	25,693	22,427	3,266	12.7%
Other Expenditures <sup>1</sup> (Note 11)	436	(496)	932	213.7%	1,010	495	515	51.0%	1,149	(212)	1,361	118.4%	4,800	3,482	1,318	27.5%
	<b>7,611</b>	<b>7,339</b>	<b>272</b>	<b>3.6%</b>	<b>20,556</b>	<b>19,166</b>	<b>1,390</b>	<b>6.8%</b>	<b>21,721</b>	<b>20,615</b>	<b>1,106</b>	<b>5.1%</b>	<b>91,223</b>	<b>89,793</b>	<b>1,430</b>	<b>1.6%</b>
<b>Total Expense</b>	<b>45,249</b>	<b>49,724</b>	<b>(4,475)</b>	<b>-9.9%</b>	<b>123,642</b>	<b>124,327</b>	<b>(685)</b>	<b>-0.6%</b>	<b>134,483</b>	<b>138,418</b>	<b>(3,935)</b>	<b>-2.9%</b>	<b>528,936</b>	<b>530,255</b>	<b>(1,319)</b>	<b>-0.2%</b>
<b>Position before Adjustments</b>	<b>39,661</b>	<b>43,847</b>	<b>(4,186)</b>	<b>-10.6%</b>	<b>108,934</b>	<b>108,744</b>	<b>190</b>	<b>0.2%</b>	<b>119,026</b>	<b>124,604</b>	<b>(5,578)</b>	<b>-4.7%</b>	<b>442,099</b>	<b>440,993</b>	<b>1,106</b>	<b>0.3%</b>
Tangible Capital Assets Budget adjustment (Note 12)													9,429	9,429	-	0.0%
Transfer to/(from) EPS Reserve (Note 13)														1,102	(1,102)	-0.2%
<b>Net Position</b>	<b>\$ 39,661</b>	<b>\$ 43,847</b>	<b>\$ (4,186)</b>	<b>-10.6%</b>	<b>\$ 108,934</b>	<b>\$ 108,744</b>	<b>\$ 190</b>	<b>0.2%</b>	<b>\$ 119,026</b>	<b>\$ 124,604</b>	<b>\$ (5,578)</b>	<b>-4.7%</b>	<b>\$ 451,528</b>	<b>\$ 451,524</b>	<b>\$ 4</b>	<b>0.0%</b>

1 Extra Duty Revenue received from other City Departments is reclassified from expense recovery to revenue.  
2 Other Revenue includes E911 landline fees, fines (Gaming and Liquor, Other Bylaw Violations), and sales of unclaimed goods.

**Edmonton Police Service**

**Explanation of Variances by Major Category of Revenues and Expenditures – Notes**

**For the Period Ended March 31, 2024**

**1. Traffic Safety Act (TSA) Fines Revenue**

Revenue generated by officer issued tickets under the Traffic Safety Act.

**Year to Date** – Under budget because of lower-than-expected number of tickets issued. Traffic members are spending increased time in court to address previous years incidents, which has resulted in a decline of issued tickets. In addition, members are diverted to other operational pressures which further decreases tickets issued.

**Forecast** – Same as year to date.

**2. Transfer from Reserve - Financial Stability Reserve (FSR)**

On August 15, 2022, City Council approved multi-year one time funding for Healthy Streets Operation Centre (HSOC). Subsequently, the FSR was identified as a funding source for 2023 (Budget Deliberations, December 2022).

In 2024, funding for HSOC is through tax levy funding, and no additional transfers from the reserve are anticipated.

**3. Provincial Grants**

Provincial Grants include the Policing Support Grant, the Transit Community Safety Team (TRACS) Grant, the E911 Grant, Victim Services Grant, and Drug Impairment Grant.

**Year to Date** – Under budget due to timing of grant revenue recognition for associated expenses.

**Forecast** – Projecting to be over budget due to the Alberta Mental Health and Addiction Grant (AMH) supporting several initiatives, including Enhancing Harm Reduction and Recovery Outreach, which is offset by increased contract and services, and increased E911 revenue to partially offset increased overtime in the Emergency Communications Operation Management Branch (ECOMB).



**4. Other Revenue**

Other revenue includes Secondments revenue, and revenues associated with user fees for services provided.

Secondments revenue is primarily generated from Alberta Law Enforcement Response Team (ALERT) and Alberta Serious Incident Response Team (ASIRT) for EPS members seconded to these organizations. User fees revenue include Tow Lot revenue, Police Information Check Section (PICS), Alarm Control, Extra Duty, E911 landline fees, School Resource Officers, gaming and liquor fines, other Bylaw violations, and sales of unclaimed goods.

**Year to Date** – Slightly over budget.

**Forecast** – Projecting minimal variance to budget.

**5. Salary and Benefits**

Salary and benefits are for all EPS employees based on collective bargaining agreements with the Edmonton Police Association (EPA), the Senior Officers Association (SOA), and Civic Service Union 52 (CSU 52).

Includes base salary, acting pay, shift differential, court time, standby pay, pension, medical, dental, group life insurance, allowances (boot, health care spending), and statutory holiday pay per collective agreements. The salaries and benefits of employees seconded to external organizations are incurred as an expense and recovered through Secondments revenue.

**Year to date** – Over budget due to increased sick time, and higher WCB payments.

**Forecast** – Projecting to be under budget due to vacant positions and delays in hiring for new initiatives (such as Tiered Policing).

The sworn member attrition position for the first three months of the year is:

Attrition	March	March YTD	Full Year
Original Projection	5	14	54
Actual & Updated Projection	9	18	72

As of April 10, 2024 seventeen sworn members have announced retirement, six tendered their resignation, and one was released for an attrition total of twenty-four. Of these, eighteen were no longer on the payroll as of March 31, 2024.

**6a. EPS Overtime**

EPS overtime costs are paid in accordance with collective bargaining agreements and primarily related to maintaining minimum staffing or operational requirements.

**Year to date** – Over budget due to maintaining minimum staffing levels in ECOMB, which is partially offset by increased Grant revenue, and increased surveillance required for investigations.

**Forecast** – The same as year to date, and additional policing required due to NHL playoffs.

**6b. External Overtime**

External overtime costs are incurred by employees seconded to external organizations (ALERT, ASIRT, etc.). These costs are recovered through Secondments revenue.

**Year to date** – Slightly over budget.

**Forecast** – Minimal variance to budget is projected.

**7. Furniture, Equipment, IT, Materials and Supplies**

This category includes the purchases of uniforms and clothing, ammunition, stationery, medical supplies, computer software and hardware purchases and maintenance, and furniture and equipment.

**Year to date** – Over budget due to the timing of expenses for the purchases of IT equipment.

**Forecast** – Projecting to be over budget due to increased costs for Facility Maintenance materials and system fees related to building access and monitoring.

### **8. Contracts & Services**

This category includes various contracted resources. Examples include Security Commissionaires, Extra Duty, Police Seized Vehicles towing fees, DNA analysis, Human-Centered Engagement Liaison Program (HELP) navigators, Legal Services, and Psychological Counseling.

**Year to date** – Over budget due to increased snow removal costs.

**Forecast** – Projecting to be over budget due to increased costs for the AMH Grant, which is offset by increased revenue, and increased snow removal costs.

### **9. Vehicle Costs**

This category includes the expenses for vehicle repairs, maintenance, and fuel.

**Year to date** – Slightly under budget.

**Forecast** – Under budget due to lower fuel and maintenance costs as a result of delays in receiving vehicles for new initiatives.

### **10. Facilities**

This category includes facility maintenance and custodial expenses for services provided by the City of Edmonton (COE) staff, external space rent, power, natural gas, and telephone charges.

**Year to Date** – Under budget primarily due to lower custodial and maintenance charges from the COE.

**Forecast** – Under budget due to funds held for the Public Private Partnership (P3) initiative to operate a future Training Facility.

### **11. Other Expenditures**

This category includes travel and training expenditures, insurance premiums, debt servicing costs, and memberships. Extra Duty Revenue received from other City Departments are reclassified from expense to revenue.

**Year to Date** – Under budget due to the recovery from the City of Edmonton related to legal settlement for the Northwest Campus roof leak replacement.

**Forecast** – The same as year to date.



**12. Tangible Capital Assets**

Budget held to cover capital qualifying expenses for projects such as vehicles.

**13. Transfer to/from EPS Reserve**

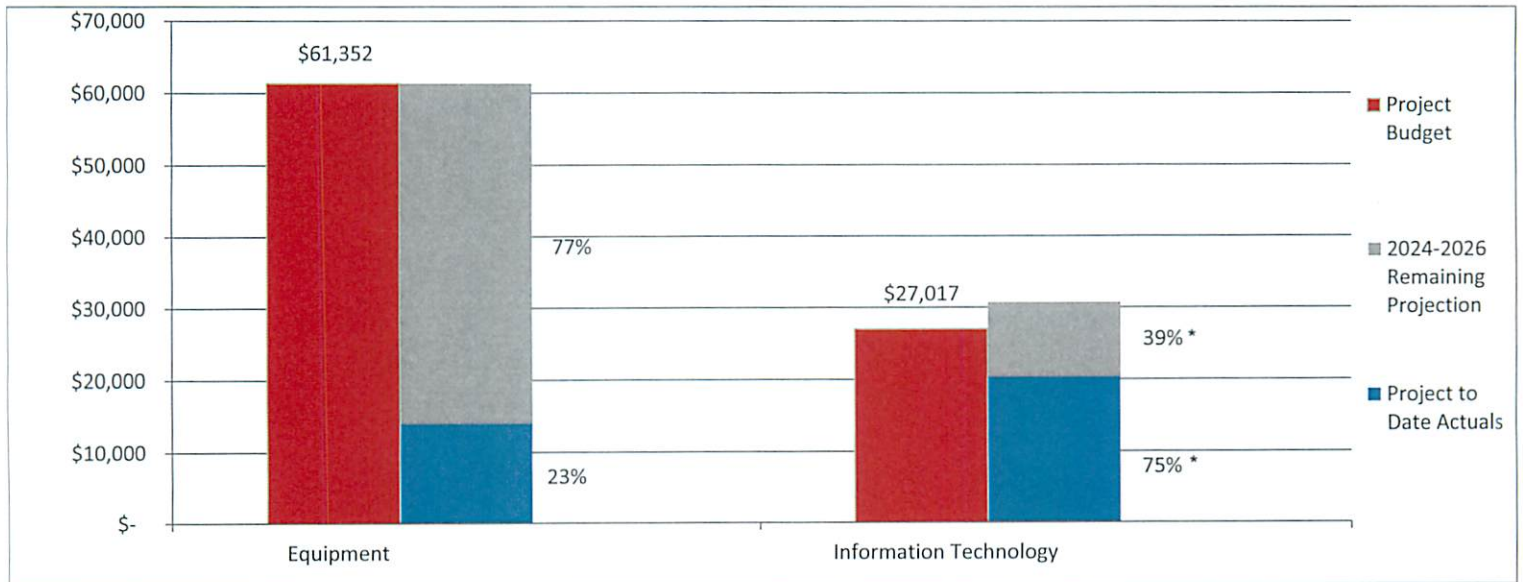
On June 26, 2018 City Council approved Policy C605 Edmonton Police Reserve. In accordance with the policy and in the event the reserve falls into a deficit position, a strategy will be developed by the EPS, to be approved by City Council, to achieve a balanced position over a period not to exceed three years, starting with the subsequent year operating budget. The strategy may include replenishing the reserve with any unplanned one-time revenues, adjustments to capital priorities and managing operating expenditures.

Over the 2019-2022 budget cycle Edmonton Police Service managed significant costs related to the COVID-19 global pandemic and the City of Edmonton Enterprise Commons project with no additional funding. After addressing these unplanned expenditures, the balance in the EPS Operating Reserve as of December 31, 2023, is a deficit of \$1.102 million, which is comprised of the following annual results:

- 2018 \$1.162 million
- 2019 \$1.083 million
- 2020 \$2.249 million
- 2021 (\$7.389) million
- 2022 \$3.207 million
- 2023 (\$1.414) million

Edmonton Police Service  
Capital Budget Performance  
Financial Report for the Period Ending March 31, 2024  
(\$000's)

Capital Profile	Project To Date Actuals	2024-2026 Projection	Total Projection	Approved Budget Prior Years	2024-2026 Approved Budget	Total Approved Budget	Variance
	(A)	(B)	(C=A+B)	(D)	(E)	(F=D+E)	(G=F-C)
Radio Life Cycle (Note 1, 10)	131	8,327	8,458	131	8,327	8,458	-
Vehicles (Note 2, 10)	10,883	29,009	39,892	9,531	30,361	39,892	-
Police Equipment (Note 3, 10)	1,710	3,919	5,629	1,692	3,937	5,629	-
In Car Video (Note 4)	1,265	58	1,323	1,265	58	1,323	-
Body Worn Video (Note 5)	-	6,050	6,050	-	6,050	6,050	-
<b>Equipment</b>	<b>\$ 13,989</b>	<b>\$ 47,363</b>	<b>\$ 61,352</b>	<b>\$ 12,619</b>	<b>\$ 48,733</b>	<b>\$ 61,352</b>	<b>\$ -</b>
IT - Infrastructure Sustainment	3,087	436	3,523	1,898	1,625	3,523	-
IT - Applications Sustainment	1,095	2,353	3,448	888	2,560	3,448	-
IT - Applications Enhancement	2,261	4,135	6,396	1,803	4,593	6,396	-
IT Systems - Total (Note 6, 10)	<b>6,443</b>	<b>6,924</b>	<b>13,367</b>	<b>4,589</b>	<b>8,778</b>	<b>13,367</b>	<b>-</b>
Automated Fingerprint Identification System (Note 7)	857	143	1,000	857	143	1,000	-
Enterprise Commons (Note 8)	1,561	2,269	3,830	893	(730)	163	(3,667)
CRIMM-CAD-RMS Integration, Modernization & Maximization (Note 9)	11,417	1,070	12,487	10,690	1,797	12,487	-
<b>Information Technology</b>	<b>\$ 20,278</b>	<b>\$ 10,406</b>	<b>\$ 30,684</b>	<b>\$ 17,029</b>	<b>\$ 9,988</b>	<b>\$ 27,017</b>	<b>\$ (3,667)</b>
<b>Total</b>	<b>\$ 34,267</b>	<b>\$ 57,769</b>	<b>\$ 92,036</b>	<b>\$ 29,648</b>	<b>\$ 58,721</b>	<b>\$ 88,369</b>	<b>\$ (3,667)</b>
Northwest Campus (Note 11)	103,440	942	104,382	118,346	(13,964)	104,382	-



\* Percentages for 2024-2026 remaining projection and project to date actuals add up to 114% due to Enterprise Commons projecting to be over budget.

**Notes:**

A - Project to Date Actuals are from the inception of the project or from the beginning of the current budget cycle, including Q1 2024.

B - Projections include Q2 2024 to Q4 2026.

E - The 2024-2026 budget includes the approved budget, prior year carryforward, and 2024 Spring Supplemental Capital Budget Adjustment.

Edmonton Police Service  
Explanation of Variances by Capital Project – Notes  
For the Period Ended March 31, 2024

### 1 Radio Life Cycle

This renewal composite profile is to maintain the two-way radio communications equipment such as portable and mobile radios, radio dispatch consoles, and recording equipment for communication calls. (2023-2026 EPC supported \$13.402 million, City Council initially approved \$3.407 million and subsequently approved \$4.493 million during the 2023 Fall Supplemental Capital Budget Adjustment (SCBA), unfunded \$5.502 million).

**Project to date** – Actuals include 2023 portable radios purchases for the Human Centered Engagement and Liaison Partnership (HELP) program.

**Project forecast** – A 2024 order of portable radios will be delivered in Q2 2024. A 2024 Spring SCBA will transfer the budget of \$0.225 million for 50 radios for the Transit Community Safety Teams Initiative (TRACS) funded by Police Recruitment Support Grant and 45 radios for growth of police members funded by transfer from operating budget. Expected to be on budget at the end of the 4-year budget cycle.

### 2 Vehicles

This renewal composite profile includes the life cycle replacement of owned marked, unmarked and specialty vehicles. Vehicles continuedly go through the stages of being ordered, delivered, fit up and placed into service.

**Project to date** – 44 marked, 44 unmarked and 6 covert vehicles were put into service since the beginning of Q1, 2023.

**Project forecast** – Due to supply chain issues and long delivery times, vehicles are needing to be ordered up to 2 years in advance. A 2024 Spring SCBA will transfer the budget of \$1.633 million for 16 vehicles for TRACS funded by Police Recruitment Support Grant and \$1.111 million for 12 growth vehicles related to the Guns and Gangs Strategy and Tiered policing funded by transfer from operating budget. Expected to be on budget at the end of the 4-year budget cycle.

### 3 Police Equipment

This renewal composite profile is for the replacement of police equipment which includes personal protective equipment, health and safety equipment, and training equipment. (2023-2026 EPC supported \$8.082 million, City Council initially approved \$2.054 million and subsequently approved \$1.331 million during the 2023 Fall SCBA, unfunded \$4.697 million).

**Project to date** – Major expenditures include soft and hard body armor, other protective equipment, wiretap data server, Police Headquarters parking lot gate, and firearms examination unit renovation.

Edmonton Police Service  
Explanation of Variances by Capital Project – Notes  
For the Period Ended March 31, 2024

**Project forecast** – A 2024 Spring SCBA will transfer the budget of \$1.259 million for investigative technology equipment to be funded by the Guns and Gangs Violence Action Fund Grant. Expected to be on budget at the end of the 4-year budget cycle.

#### **4 In-Car Video Pilot Project**

This standalone growth profile is a pilot project to equip police vehicles with a video system which will provide an audio/visual record of events within the viewing area of the cameras as they occur.

**Project to date** – The proof of concept was put on hold due to the Provincial Body Worn Video announcement.

**Project forecast** – A 2024 Spring SCBA will transfer the budget of \$0.168 million (\$0.110 million relates to 2023 expenditures and \$0.058 million relates to 2024 expenditures) from IT Applications – Enhancement profile to align the budget with the final expenditures. No further expenditures are anticipated as the service focuses on pilot deployment of body worn cameras.

#### **5 Body Worn Video**

This standalone growth profile is to equip police officers with a body worn camera which will provide an audio/visual record of events within the viewing area of the cameras as they occur, as mandated by the Province of Alberta on March 14, 2023. A 2024 Spring SCBA has been made to create a new capital profile and transfer the budget of \$5.200 million from IT Applications – Enhancement profile and \$0.850 million from Police Recruitment Support Grant for TRACS.

**Project to date** – will be updated in future reporting.

**Project forecast** – will be updated in future reporting.

Edmonton Police Service  
Explanation of Variances by Capital Project – Notes  
For the Period Ended March 31, 2024

**6 Police IT Systems**

**Infrastructure - Sustainment**

Infrastructure-Sustainment is a composite renewal profile of infrastructure components that maintain the capability of EPS network, server, storage, telephony and security systems deployed in support of police operations. (2023-2026 EPC supported \$28.053 million, City Council initially approved \$7.131 million and subsequently approved \$3.293 million during the 2023 Fall SCBA, unfunded \$17.629 million).

**Project to date** – Equipment has been received for lifecycle replacement of firewall security appliances, network equipment, and mobile workstations.

**Project forecast** – A 2024 Spring SCBA will transfer the budget of \$2.317 million to operating for data storage solution and associated software and \$2.000 million for Microsoft 365 subscription which includes Microsoft Teams and other infrastructure services. The nature of Information Technology is constantly changing and many vendors are moving to cloud based technologies and different service delivery models. Software as a service and subscription based services are considered an operating expenditure under the accounting rules. Expected to be on budget at the end of the 4-year budget cycle.

**Applications - Sustainment**

Applications-Sustainment is a composite renewal profile encompassing various initiatives that maintain the capability of EPS software applications and systems that are deployed in support of police operations. System portfolios include: Dispatch, Operational Records, Operational Video, Administrative and Intelligence. (2023-2026 EPC supported \$18.978 million, City Council initially approved \$4.824 million and subsequently approved \$1.493 million during the 2023 Fall SCBA, unfunded \$12.661 million).

**Project to date** – Major project expenditures include External Websites Cloud Migration project and Interview Room Upgrade.

**Project forecast** – The External Websites Cloud Migration project is extended until Q2. Interview Room Upgrade project has new requirement for the software changes. A 2024 Spring SCBA will transfer the budget of \$1.735 million to operating for project costs that are considered operating expenditures but were originally budgeted as capital. The nature of Information Technology is constantly changing and many vendors are moving to cloud based technologies and different service delivery models. Software as a service and subscription based services are considered operating expenditures under the accounting rules. Expected to be on budget at the end of the 4-year budget cycle.

Edmonton Police Service  
Explanation of Variances by Capital Project – Notes  
For the Period Ended March 31, 2024

**Applications - Enhancement**

Applications-Enhancement is a composite growth profile encompassing various initiatives which includes enhancement of existing systems and implementation of new software applications and systems that are deployed in support of police operations. System portfolios include: Dispatch, Operational Records, Operational Video, Administrative and Intelligence. (2023-2026 EPC supported \$14.440 million, City Council approved \$11.835 million, unfunded \$2.605 million).

**Project to date** – Expenditures include NG911 Voice and Real Time Texting (RTT), Digital Evidence Management and Disclosure, Alarm Control Software, and Body Worn Video Pilot.

**Project forecast** – Project activities will ramp up in 2024 for the NG911 Voice and RTT and may extend into 2025. The Proof of Concept for the Body Worn Video pilot project will complete in Q2. A 2024 Spring SCBA will transfer budget of \$0.168 million to In-Car Video and \$5.200 million to Body Worn Video. Expected to be on budget at the end of the 4-year budget cycle.

**7 Automated Fingerprint Identification System (AFIS)**

The standalone renewal profile is to upgrade the Automated Fingerprint Identification System (AFIS) which is used to register and store fingerprint transactions for criminal offences.

**Project to date** – Data migration has been completed and the majority of the hardware equipment has been received.

**Project forecast** – Final Solution Test and system migration is expected to be complete in Q2 2024. Expected to be on budget at the end of the 4-year budget cycle.

**8 Enterprise Commons**

This standalone growth profile is to transition the aging enterprise technology systems to a single, modernized technology system that spans the enterprise core functions including Finance, Human Resources, Supply Chain Management. This project is a City of Edmonton initiative and requires integration with EPS applications.

**Project to date** – The project is currently in the deliver and test phase and expenditures include information technology resources, business resources and integration services with the Alberta Government Justice Online Information Network (JOIN).

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**Project forecast** – The currently scheduled go-live date is late 2024. There is a projected overspend of \$3.667 million based on current timelines which is under review and subject to change. Further delays in the timeline would cost approximately \$0.232 million per month.

### 9 CAD-RMS Integration, Modernization & Maximization (CRIMM)

This standalone growth profile is to modernize and upgrade EPS' records management processes and systems which includes the Computer Automated Dispatch System (CAD) and core Records Management System (RMS) functionality.

**Project to date** – Expenditures to date include information technology and business resources, integrations consulting, software licensing and computer hardware.

**Project forecast** – The last few initiatives (DataVault and Property Module) are planned to be completed by the end of 2024. A 2024 Spring SCBA will transfer budget of \$0.063 million to operating for training costs budgeted as capital project costs however is in support and maintenance of data warehouse. Expected to be on budget at the end of the 4-year budget cycle.

### 10 Composite Projects

Composite projects share similar attributes and activities that are repetitive in nature and completed in shorter timelines. Composite projects may include individual growth projects less than \$2 million or individual renewal projects less than \$5 million with an estimated completion timeline of under two years.

### 11 Northwest Campus

This standalone growth profile is for the construction of Northwest Campus.

**Project to date** – The legal settlement related to the Northwest Campus roof leak replacement has been completed.

**Project forecast** – The capital profile will be closed once the 2024 Spring SCBA has been approved to release the remaining budget.