



EDMONTON POLICE SERVICE

REPORT TO THE EDMONTON POLICE COMMISSION

DATE: November 4, 2024

SUBJECT: Budget Variance for the Period Ending September 30, 2024

RECOMMENDATION(S):

That this report be received for information.

INTRODUCTION:

This report provides information and updates to the Edmonton Police Commission (EPC) on the Edmonton Police Service (EPS) current financial position for the period ending September 30, 2024. The year-end forecast reflects organizational decisions and plans known to date and will be updated as additional information becomes available.

COMMENTS / DISCUSSION:

Operating

The operating results for the period ending September 30, 2024 indicate a net surplus position of \$0.676 million (revenue shortfall of \$0.840 million, offset by an expense underspend of \$1.516 million).

The revenue shortfall is primarily due to lower than budgeted Traffic Safety Act (TSA) revenue, and less grant revenue recognition due to lower grant eligible expenditures.

The overspend in personnel expense is primarily due to increased overtime as a result of maintaining minimum staffing levels, and policing required for the NHL playoffs.

The main causes of the underspend in non-personnel costs are detailed in Attachment II.

Capital

The 2023-2026 Capital Budget is comprised of 11 active profiles (5 standalone profiles and 6 composite profiles). The total 2023-2026 Capital Budget is \$115.835 million which includes the initial approved budget, subsequent budget carryforward and supplemental capital budget adjustments.

In December 2022, City Council approved approximately 25% of the Commission supported budget requirement for Police Equipment, Radio Lifecycle, IT Applications and IT Infrastructure renewal projects for 2023-2026.

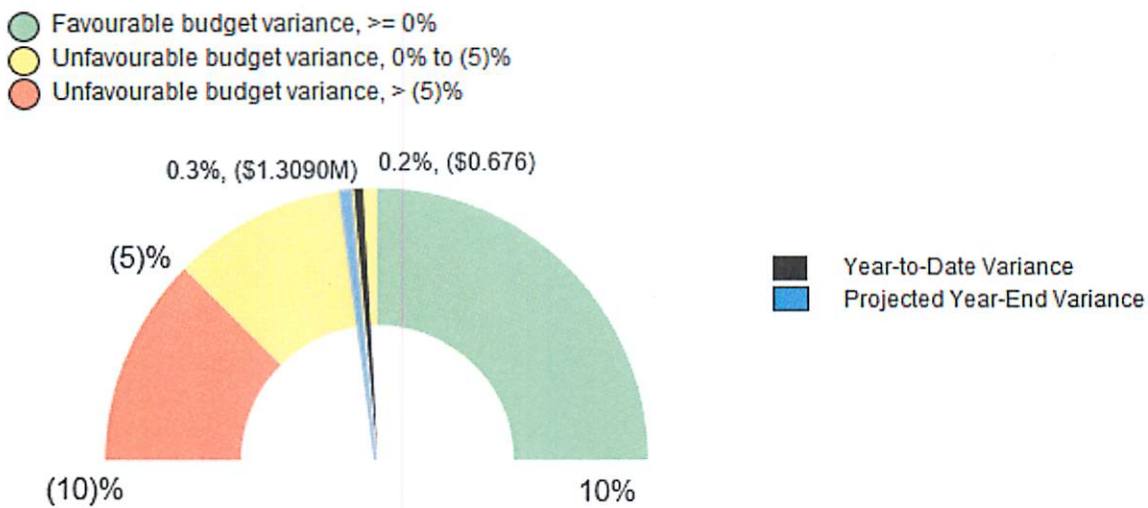
In December 2023, during the 2023 Fall SCBA, City Council approved the City Administration 2024 funding recommendation of \$10.610 million for a portion of the unfunded renewal profiles.

In June 2024, during the 2024 Spring SCBA, City Council approved the City Administration 2024 funding recommendation of \$27.380 million for the unfunded renewal profiles. This results in funding of 81% of the Commission supported budget requirement and a \$10.452 million shortfall for Police Equipment, Radio Lifecycle, IT Applications and IT Infrastructure renewal projects for 2023-2026.

This is the second year of the four-year Capital budget cycle (2023 to 2026) and project to date costs are from the inception of the project or from the beginning of the current budget cycle. The results are outlined in attachment III and IV.

CONCLUSION:

The year-end forecast projects an operating surplus of \$1.309 million (\$2.411 million underspend from current year operations, offset by the deficit of \$1.102 million in the operating reserve).



ADDITIONAL INFORMATION ATTACHED:

Attachments:

- I. Operating Budget Variance by Major Category of Revenues and Expenditures
- II. Explanation of Variances by Major Category of Revenues and Expenditures
- III. Capital Budget Performance
- IV. Capital Budget Performance Explanations

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Chief of Police: *[Signature]* Warren Driechel
Acting Chief of Police

Date: November 01 / 2024

Edmonton Police Service

Budget Variance by Major Category of Revenues & Expenditures

For the Period Ending September 30, 2024
(\$000's)

	Current Period				2023 Year to Date				2024 Year to Date				Year End Forecast			
	Budget	Actual	Variance	%	Budget	Actual	Variance	%	Budget	Actual	Variance	%	Budget	Projected	Variance	%
Revenue																
Traffic Safety Act Fines (Note 1)	\$ 858	\$ 603	\$ (255)	-29.7%	\$ 8,619	\$ 5,928	\$ (2,691)	-31.2%	\$ 7,701	\$ 5,326	\$ (2,375)	-30.8%	\$ 10,262	\$ 7,036	\$ (3,226)	-31.4%
Transfer from Reserve (OTS / FSR) (Note 2)	\$ -	\$ -	\$ -		1,670	1,982	312	18.7%	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Provincial Grants (Note 3)	1,565	2,416	851	54.4%	4,138	9,675	5,537	133.8%	14,083	13,747	(336)	-2.4%	45,019	47,864	2,845	6.3%
Other Revenue (Note 4)	3,445	3,064	(381)	-11.1%	26,406	27,204	798	3.0%	28,060	29,931	1,871	6.7%	37,041	38,638	1,597	4.3%
Secondments	1,256	1,295	39	3.1%	10,211	10,882	671	6.6%	11,823	11,786	(37)	-0.3%	15,564	15,576	12	0.1%
Tow Lot	632	(73)	(705)	-111.5%	5,362	4,456	(906)	-16.9%	5,691	4,562	(1,129)	-19.8%	7,588	6,285	(1,303)	-17.2%
PICS and Alarm Control	582	644	63	10.8%	4,942	5,541	599	12.1%	5,080	5,620	540	10.6%	6,756	7,490	734	10.9%
Extra Duty ¹	251	146	(105)	-42.0%	2,117	2,359	242	11.4%	2,148	3,908	1,760	81.9%	3,217	4,300	1,083	33.7%
E911 Fees	112	62	(50)	-44.7%	1,005	928	(77)	-7.6%	1,005	990	(15)	-1.5%	1,340	1,333	(7)	-0.5%
School Resource Officer (SRO)	433	505	72	16.7%	986	993	7	0.8%	1,020	1,072	52	5.1%	1,020	1,072	52	5.1%
Other ²	180	484	304	169.5%	1,782	2,044	262	14.7%	1,292	1,992	700	54.2%	1,556	2,582	1,027	66.0%
Total Revenue	5,868	6,083	215	3.7%	40,833	44,789	3,956	9.7%	49,844	49,004	(840)	-1.7%	92,322	93,538	1,216	1.3%
Expense																
Personnel																
Salary and benefits (Note 5)	36,467	37,044	(577)	-1.6%	297,068	322,991	(25,923)	-8.7%	326,036	326,085	(49)	0.0%	432,034	431,603	431	0.1%
EPS Overtime (Note 6a)	956	1,477	(522)	-54.6%	7,627	14,758	(7,131)	-93.5%	8,487	14,300	(5,813)	-68.5%	11,593	18,115	(6,522)	-56.3%
External Overtime (Note 6b)	39	70	(30)	-77.0%	306	422	(116)	-37.9%	354	603	(249)	-70.3%	472	721	(249)	-52.8%
	37,462	38,591	(1,129)	-3.0%	305,001	338,171	(33,170)	-10.9%	334,877	340,988	(6,111)	-1.8%	444,099	450,439	(6,340)	-1.4%
Non-Personnel																
Furniture, equipment, IT, materials and supplies (Note 7)	2,047	1,541	506	24.7%	14,230	16,909	(2,679)	-18.8%	19,624	16,553	3,071	15.6%	25,383	25,137	246	1.0%
Contracts and services (Note 8)	3,437	2,750	687	20.0%	20,105	21,847	(1,742)	-8.7%	26,312	23,630	2,682	10.2%	36,719	34,357	2,362	6.4%
Vehicles (Note 9)	833	890	(57)	-6.8%	7,379	6,995	384	5.2%	7,671	7,987	(316)	-4.1%	10,131	10,531	(400)	-3.9%
Facilities (Note 10)	1,751	1,564	187	10.7%	16,221	15,064	1,157	7.1%	16,250	16,049	201	1.2%	25,286	21,951	3,335	13.2%
Other Expenditures ¹ (Note 11)	476	360	116	24.4%	3,092	2,318	774	25.0%	3,605	1,616	1,989	55.2%	5,123	3,131	1,992	38.9%
	8,544	7,105	1,439	16.8%	61,027	63,133	(2,106)	-3.5%	73,462	65,835	7,627	10.4%	102,642	95,107	7,535	7.3%
Total Expense	46,006	45,696	310	0.7%	366,028	401,304	(35,276)	-9.6%	408,339	406,823	1,516	0.4%	546,741	545,546	1,195	0.2%
Position before Adjustments	40,138	39,613	525	1.3%	325,195	356,515	(31,320)	-9.6%	358,495	357,819	676	0.2%	454,419	452,008	2,411	0.5%
Tangible Capital Assets Budget adjustment (Note 12)													10,226	10,226	-	0.0%
Transfer to/(from) EPS Reserve (Note 13)														1,102	(1,102)	-0.2%
Net Position	\$ 40,138	\$ 39,613	\$ 525	1.3%	\$ 325,195	\$ 356,515	\$ (31,320)	-9.6%	\$ 358,495	\$ 357,819	\$ 676	0.2%	\$ 464,645	\$ 463,336	\$ 1,309	0.3%

1 Extra Duty Revenue received from other City Departments is reclassified from expense recovery to revenue.

2 Other Revenue includes E911 landline fees, fines (Gaming and Liquor, Other Bylaw Violations), and sales of unclaimed goods.

Edmonton Police Service

Explanation of Variances by Major Category of Revenues and Expenditures – Notes

For the Period Ended September 30, 2024

1. Traffic Safety Act (TSA) Fines Revenue

Revenue generated by officer issued tickets under the Traffic Safety Act.

Year to Date – Under budget because of lower-than-expected number of tickets issued. Traffic members are spending increased time in court to address previous years incidents, which has resulted in a decline of issued tickets. In addition, members are diverted to other operational pressures which further decreases tickets issued.

Forecast – Same as year to date.

2. Transfer from Reserve - Financial Stability Reserve (FSR)

On August 15, 2022, City Council approved multi-year one time funding for Healthy Streets Operation Centre (HSOC). Subsequently, the FSR was identified as a funding source for 2023 (Budget Deliberations, December 2022).

In 2024, funding for HSOC is through tax levy funding, and no additional transfers from the reserve are anticipated.

3. Provincial Grants

Provincial Grants include the Policing Support Grant, the 50 New Police Officers Grant, the E911 Grant, the Alberta Mental Health (AMH) Grant, the Guns and Gangs Violence Action Fund (GGVAF) Grant, Victim Services Grant, and Drug Impairment Grant.

Year to Date – Under budget due to lower grant revenue recognition as a result of lower associated expenses.

Forecast – Projecting to be over budget due to increased E911 revenue to partially offset increased overtime in the Emergency Communications Operation Management Branch (ECOMB), and additional revenue for the 50 New Officers grant.

4. Other Revenue

Other revenue includes Secondments revenue, and revenues associated with user fees for services provided.

Secondments revenue is primarily generated from Alberta Law Enforcement Response Team (ALERT) and Alberta Serious Incident Response Team (ASIRT) for EPS members seconded to these organizations. User fees revenue include Tow Lot revenue, Police Information Check Section (PICS), Alarm Control, Extra Duty, E911 landline fees, School Resource Officers, gaming and liquor fines, other Bylaw violations, and sales of unclaimed goods.

Year to Date – Over budget due to increased Extra Duty for NHL playoffs and events, and PICS revenue due to increased service levels, partially offset by decreased Tow Lot Revenue.

Forecast – The same as year to date.

5. Salary and Benefits

Salary and benefits are for all EPS employees based on collective bargaining agreements with the Edmonton Police Association (EPA), the Senior Officers Association (SOA), and Civic Service Union 52 (CSU 52).

Includes base salary, acting pay, shift differential, court time, standby pay, pension, medical, dental, group life insurance, allowances (boot, health care spending), and statutory holiday pay per collective agreements. The salaries and benefits of employees seconded to external organizations are incurred as an expense and recovered through Secondments revenue.

Year to date – Slightly over budget.

Forecast – Projecting to be under budget due to vacant positions and delays in hiring for new initiatives (such as Tiered Policing), partially offset by increased benefit premiums.

The sworn member attrition position for the first nine months of the year is:

Attrition	September	September YTD	Full Year
Original Projection	5	41	54
Actual & Updated Projection	6	60	92

As of October 18, 2024 forty-one sworn members have announced retirement, thirty tendered their resignation, and two were released for an attrition total of seventy-three. Of these, sixty were no longer on the payroll as of September 30, 2024.

6a. EPS Overtime

EPS overtime costs are paid in accordance with collective bargaining agreements and primarily related to maintaining minimum staffing or operational requirements.

Year to date – Over budget due to maintaining minimum staffing levels in Community Policing Bureau and ECOMB, as well as increased training requirements for ECOMB which is partially offset by increased grant revenue. Further increased by policing required for the NHL playoffs.

Forecast – The same as year to date, and additional overtime required for high-risk encampment (HRET) team.

6b. External Overtime

External overtime costs are incurred by employees seconded to external organizations (ALERT, ASIRT, etc.). These costs are recovered through Secondments revenue.

Year to date – Over budget due to increased requirements, offset with increased revenue.

Forecast – The same as year to date.

7. Furniture, Equipment, IT, Materials and Supplies

This category includes the purchases of uniforms and clothing, ammunition, stationery, medical supplies, computer software and hardware purchases and maintenance, and furniture and equipment.

Year to date – Under budget due to the timing of expenses for the purchases of IT equipment.

Forecast – Minimal variance to budget is projected.

8. Contracts & Services

This category includes various contracted resources. Examples include Security Commissionaires, Extra Duty, Police Seized Vehicles towing fees, DNA analysis, Human-Centered Engagement Liaison Program (HELP) navigators, Legal Services, and Psychological Counseling.

Year to date – Under budget due to decreased HELP program costs as a result of the AMH grant, decreased AMH program expenditures to date, and delays in the Community Safety Officer (CSO) and Investigative Peace Officers (IPO) programs, partially offset by increased Extra Duty expense due to increased volume of requests.

Forecast – The same as year to date.

9. Vehicle Costs

This category includes the expenses for vehicle repairs, maintenance, and fuel.

Year to date – Over budget due to increased fuel and standard repair costs.

Forecast – The same as year to date.

10. Facilities

This category includes facility maintenance and custodial expenses for services provided by the City of Edmonton (COE) staff, external space rent, power, natural gas, and telephone charges.

Year to Date – Minimal variance to budget.

Forecast – Under budget due to funds held for the Public Private Partnership (P3) initiative to operate a future Training Facility.

11. Other Expenditures

This category includes travel and training expenditures, insurance premiums, debt servicing costs, and memberships. Extra Duty Revenue received from other City Departments are reclassified from expense to revenue.

Year to Date – Under budget due to the recovery from the City of Edmonton related to legal settlement for the Northwest Campus roof leak replacement, recoveries for the HRET team, and lower travel and training costs.

Forecast – The same as year to date.

12. Tangible Capital Assets

Budget held to cover capital qualifying expenses for projects such as vehicles.

13. Transfer to/from EPS Reserve

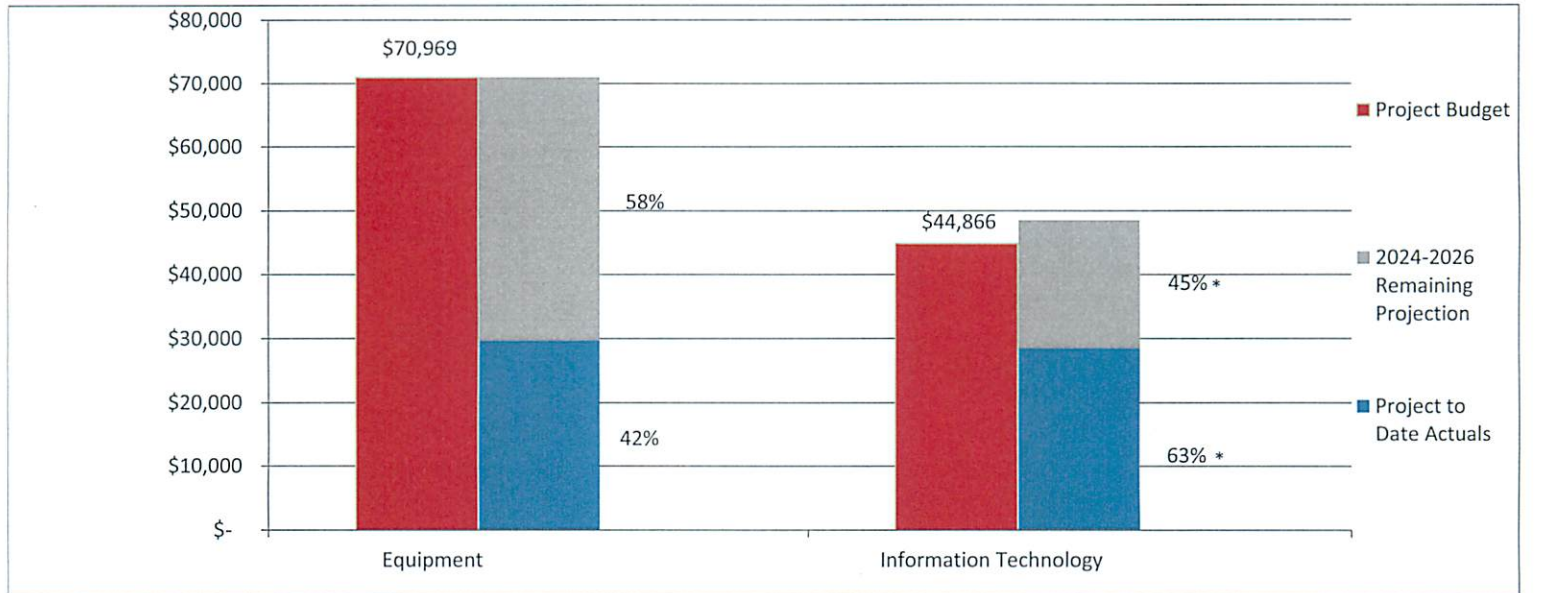
On June 26, 2018 City Council approved Policy C605 Edmonton Police Reserve. In accordance with the policy and in the event the reserve falls into a deficit position, a strategy will be developed by the EPS, to be approved by City Council, to achieve a balanced position over a period not to exceed three years, starting with the subsequent year operating budget. The strategy may include replenishing the reserve with any unplanned one-time revenues, adjustments to capital priorities and managing operating expenditures.

Over the 2019-2022 budget cycle Edmonton Police Service managed significant costs related to the COVID-19 global pandemic and the City of Edmonton Enterprise Commons project with no additional funding. After addressing these unplanned expenditures, the balance in the EPS Operating Reserve as of December 31, 2023, is a deficit of \$1.102 million, which is comprised of the following annual results:

- 2018 \$1.162 million
- 2019 \$1.083 million
- 2020 \$2.249 million
- 2021 (\$7.389) million
- 2022 \$3.207 million
- 2023 (\$1.414) million

Edmonton Police Service
Capital Budget Performance
Financial Report for the Period Ending Sep 30, 2024
(\$000's)

Capital Profile	Project To Date Actuals	2024-2026 Projection	Total Projection	Approved Budget Prior Years	2024-2026 Approved Budget	Total Approved Budget	Variance
	(A)	(B)	(C=A+B)	(D)	(E)	(F=D+E)	(G=F-C)
Radio Life Cycle (Note 1, 10)	8,031	5,959	13,990	131	13,859	13,990	-
Vehicles (Note 2, 10)	15,694	24,245	39,939	9,531	30,408	39,939	-
Police Equipment (Note 3, 10)	3,915	5,752	9,667	1,692	7,975	9,667	-
In Car Video (Note 4)	1,323	-	1,323	1,265	58	1,323	-
Body Worn Video (Note 5)	739	5,311	6,050	-	6,050	6,050	-
Equipment	\$ 29,702	\$ 41,267	\$ 70,969	\$ 12,619	\$ 58,350	\$ 70,969	\$ -
IT - Infrastructure Sustainment	8,240	9,903	18,143	1,898	16,245	18,143	-
IT - Applications Sustainment	1,402	5,275	6,677	888	5,789	6,677	-
IT - Applications Enhancement	2,739	3,436	6,175	1,803	4,593	6,396	221
IT Systems - Total (Note 6, 10)	12,381	18,614	30,995	4,589	26,627	31,216	221
Automated Fingerprint Identification System (Note 7)	857	143	1,000	857	143	1,000	-
Enterprise Commons (Note 8)	2,793	1,037	3,830	893	(730)	163	(3,667)
CRIMM-CAD-RMS Integration, Modernization & Maximization (Note 9)	12,453	255	12,708	10,690	1,797	12,487	(221)
Information Technology	\$ 28,484	\$ 20,049	\$ 48,533	\$ 17,029	\$ 27,837	\$ 44,866	\$ (3,667)
Total	\$ 58,186	\$ 61,316	\$ 119,502	\$ 29,648	\$ 86,187	\$ 115,835	\$ (3,667)
Northwest Campus (Note 11)	103,461	921	104,382	118,346	(13,964)	104,382	-



* Percentages for 2024-2026 remaining projection and project to date actuals add up to 108% due to Enterprise Commons projecting to be over budget.

Notes:

A - Project to Date Actuals are from the inception of the project or from the beginning of the current budget cycle, including Q3 2024.

B - Projections include Q4 2024 to Q4 2026.

E - The 2024-2026 budget includes the approved budget, prior year carryforward and requested 2024 Fall Supplemental Capital Budget Adjustments.

Edmonton Police Service
Explanation of Variances by Capital Project – Notes
For the Period Ended September 30, 2024

1 Radio Life Cycle

This renewal composite profile is to maintain the two-way radio communications equipment such as portable and mobile radios, radio dispatch consoles, and recording equipment for communication calls. (2023-2026 EPC supported \$13.402 million, City Council initially approved \$3.407 million and subsequently approved \$9.995 million during the 2023 Fall Supplemental Capital Budget Adjustment (SCBA) and 2024 Spring SCBA. Profile is fully funded).

Project to date – Actuals include 2023 portable radios purchases for the Human Centered Engagement and Liaison Partnership (HELP) program, 2024 portable radios purchases for 50 police officers recruitment and lifecycle replacement.

Project forecast – A 2024 Fall Supplemental Capital Budget Adjustment (SCBA) of \$0.030 million is requested to increase the profile for 5 portable radios required for Enoch civilian navigators funded by the Alberta Mental Health and Addiction provincial grant. Expected to be on budget at the end of the 4-year budget cycle.

2 Vehicles

This renewal composite profile includes the life cycle replacement of owned marked, unmarked and specialty vehicles. Vehicles continually go through the stages of being ordered, delivered, fit up and placed into service.

Project to date – 73 marked, 54 unmarked and 7 covert vehicles were put into service since the beginning of Q1, 2023.

Project forecast – A 2024 Fall SCBA of \$0.048 million is requested to increase the profile for fit-up modifications to six vehicles for the Human-centered Engagement and Liaison Partnership (HELP) project funded by the Alberta Mental Health and Addiction provincial grant. Due to supply chain issues and long delivery times, some vehicles are needing to be ordered up to 2 years in advance. Expected to be on budget at the end of the 4-year budget cycle.

3 Police Equipment

This renewal composite profile is for the replacement of police equipment which includes personal protective equipment, health and safety equipment, and training equipment. (2023-2026 EPC supported \$8.082 million, City Council initially approved \$2.054 million and subsequently approved \$5.360 million during the 2023 Fall SCBA and 2024 Spring SCBA, unfunded \$0.668 million).

Edmonton Police Service
Explanation of Variances by Capital Project – Notes
For the Period Ended September 30, 2024

Project to date – Major expenditures include soft and hard body armor, other protective equipment, investigative technology equipment, wiretap data server, Police Headquarters (PHQ) 3rd floor renovations, PHQ parking lot gate, downlink transmitter, DNA instrument and firearms examination unit renovation.

Project forecast – A 2024 Fall SCBA of \$0.009 million is requested to increase the profile for partnership funding of police equipment. Expected to be on budget at the end of the 4-year budget cycle.

4 In-Car Video Pilot Project

This standalone growth profile is a pilot project to equip police vehicles with a video system which will provide an audio/visual record of events within the viewing area of the cameras as they occur.

Project to date – The proof of concept was put on hold due to the Provincial Body Worn Video announcement.

Project forecast – No further expenditures are anticipated as the service focuses on deployment of body worn cameras.

5 Body Worn Video

This standalone growth profile is to equip police officers with a body worn camera which will provide an audio/visual record of events within the viewing area of the cameras as they occur, as mandated by the Province of Alberta on March 14, 2023.

Project to date – Project is underway. Expenditures include project resource time and hardware and licensing costs.

Project forecast – Expected to be on budget at the end of the 4-year budget cycle.

Edmonton Police Service
Explanation of Variances by Capital Project – Notes
For the Period Ended September 30, 2024

6 Police IT Systems

Infrastructure - Sustainment

Infrastructure-Sustainment is a composite renewal profile of infrastructure components that maintain the capability of EPS network, server, storage, telephony and security systems deployed in support of police operations. (2023-2026 EPC supported \$28.053 million, City Council initially approved \$7.131 million and subsequently approved \$17.913 million during the 2023 Fall SCBA and 2024 Spring SCBA, unfunded \$3.009 million).

Project to date – Equipment has been received for lifecycle replacement of mobile workstations, servers, switches and firewall security appliances.

Project forecast – Expected to be on budget at the end of the 4-year budget cycle.

Applications - Sustainment

Applications-Sustainment is a composite renewal profile encompassing various initiatives that maintain the capability of EPS software applications and systems that are deployed in support of police operations. System portfolios include: Dispatch, Operational Records, Operational Video, Administrative and Intelligence. (2023-2026 EPC supported \$18.978 million, City Council initially approved \$4.824 million, subsequently approved \$4.722 million during the 2023 Fall SCBA and 2024 Spring SCBA, unfunded \$6.775 million).

Project to date – Major project expenditures include Interview Room Upgrade and External Websites Cloud Migration project.

Project forecast – The Interview Room Upgrade project is expected to complete before the end of the year. Expected to be on budget at the end of the 4-year budget cycle.

Applications - Enhancement

Applications-Enhancement is a composite growth profile encompassing various initiatives which includes enhancement of existing systems and implementation of new software applications and systems that are deployed in support of police operations. System portfolios include: Dispatch, Operational Records, Operational Video, Administrative and Intelligence. (2023-2026 EPC supported \$14.440 million, City Council approved \$11.835 million, unfunded \$2.605 million).

Edmonton Police Service
Explanation of Variances by Capital Project – Notes
For the Period Ended September 30, 2024

Project to date – Expenditures include NG911 Voice and Real Time Texting (RTT), Live External Operational Video Management, Digital Evidence Management and Disclosure and Body Worn Video Pilot.

Project forecast – NG911 project is in the execution phase with testing expected to occur near the end of Q1 2025 and additional enhancements in 2026. The CRIMM profile is expected to be overbudget by approximately \$0.221 million and will be covered by a transfer from the IT Applications – Enhancement profile at the 2025 Spring SCBA. Expected to be on budget at the end of the 4-year budget cycle.

7 Automated Fingerprint Identification System (AFIS)

The standalone renewal profile is to upgrade the Automated Fingerprint Identification System (AFIS) which is used to register and store fingerprint transactions for criminal offences.

Project to date – Data migration and final solution test is completed. Hardware equipment has been received.

Project forecast – System migration is extended to Q4 2024. Expected to be on budget at the end of the 4-year budget cycle.

8 Enterprise Commons

This standalone growth profile is to transition the aging enterprise technology systems to a single, modernized technology system that spans the enterprise core functions including Finance, Human Resources, Supply Chain Management. This project is a City of Edmonton initiative and requires integration with EPS applications.

Project to date – The project is currently in the deliver and test phase and expenditures include information technology resources, business resources and integration services with the Alberta Government Justice Online Information Network (JOIN).

Project forecast – There is a projected overspend of \$3.667 million based on current timelines. Further delays in the timeline would cost approximately \$0.232 million per month. City Administration has extended the timelines and associated costs are being assessed.

Edmonton Police Service
Explanation of Variances by Capital Project – Notes
For the Period Ended September 30, 2024

9 CAD-RMS Integration, Modernization & Maximization (CRIMM)

This standalone growth profile is to modernize and upgrade EPS' records management processes and systems which includes the Computer Automated Dispatch System (CAD) and core Records Management System (RMS) functionality.

Project to date – Expenditures to date include information technology and business resources, integrations consulting, software licensing and computer hardware.

Project forecast – The DataVault initiative is complete and Property Module is targeting for completion by Q4 2024. The profile is expected to be overbudget by approximately \$0.221 million and will be covered by a transfer from the IT Applications - Enhancement profile at the 2025 Spring SCBA. Expected to be on budget at the end of the 4-year budget cycle.

10 Composite Projects

Composite projects share similar attributes and activities that are repetitive in nature and completed in shorter timelines. Composite projects may include individual growth projects less than \$2 million or individual renewal projects less than \$5 million with an estimated completion timeline of under two years.

11 Northwest Campus

This standalone growth profile is for the construction of Northwest Campus.

Project to date – The legal settlement related to the Northwest Campus roof leak replacement has been completed.

Project forecast – The capital profile will be closed once all the subsequent to legal settlement activities are complete.