



EDMONTON POLICE SERVICE

REPORT TO THE EDMONTON POLICE COMMISSION

DATE: October 30, 2023

SUBJECT: Budget Variance for the Period Ending September 30, 2023

RECOMMENDATION(S):

That this report be received for information.

INTRODUCTION:

This report provides information and updates to the Edmonton Police Commission (EPC) on the Edmonton Police Service (EPS) current financial position for the period ending September 30, 2023. Year-end forecast reflects organizational decisions and plans known to date and will be updated as additional information becomes available.

COMMENTS / DISCUSSION:

Operating

On August 23, 2023, City Council approved the revised EPS Funding Formula Policy and final decisions about the budget allocation for 2024-2026 will be determined during the Fall Supplemental Operating Budget Adjustment process.

The operating results for the period ending September 30, 2023, indicate a net deficit position of \$31.320 million or 9.6% (revenue surplus of \$3.956 million, offset by an expense overspend of \$35.276 million).

The revenue surplus is due to the recognition of former Police Support Grant revenue, and the new Alberta Mental Health Grant, which is offset by lower than budgeted Traffic Safety Act (TSA) revenue.

The overspend in personnel expense is primarily due to retro payments as a result of the Edmonton Police Association (EPA) collective bargaining settlement, and increased overtime as a result of maintaining minimum staffing levels.

The main causes of the overspend in non-personnel costs are detailed in Attachment II.

Capital

The 2023-2026 Capital Budget is comprised of 10 active profiles (4 standalone profiles and 6 composite profiles). The total 2023-2026 Capital Budget is \$89.809 million which includes the initial approved budget, 2019-2022 budget carryforward and 2023 Spring and Fall Supplemental Capital Budget Adjustments (SCBA).

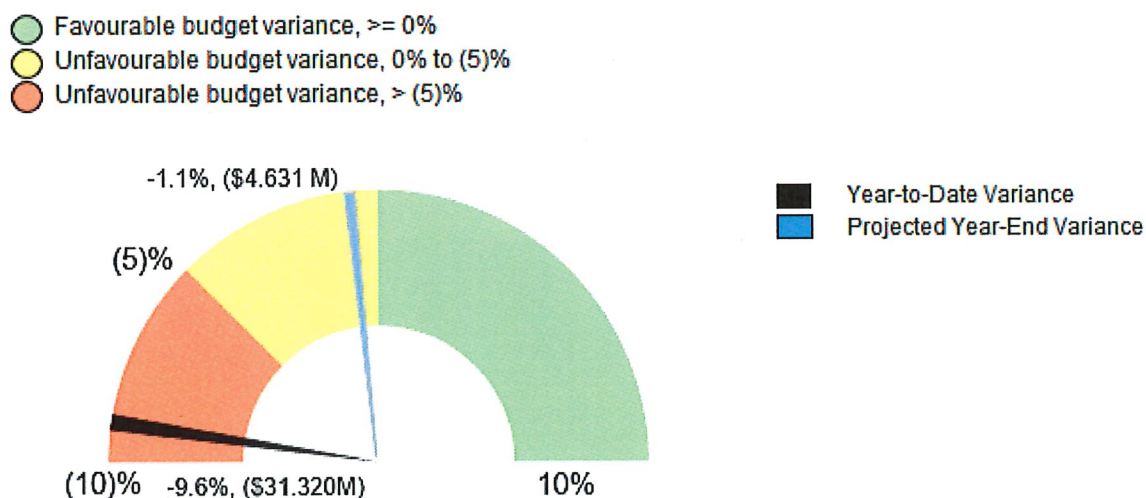
In December 2022, City Council approved approximately 25% of the Commission supported budget requirement for Police Equipment, Radio Lifecycle, IT Applications and IT Infrastructure renewal projects for 2023-2026. For the 2023 Fall SCBA scheduled to be presented to City Council on November 7, 2023, City Administration is recommending funding the 2024 portion of the unfunded renewal profiles of \$10.610 million resulting in \$40.489 million shortfall. If approved by City Council, this will result in 41% of the Commission supported budget requirement for Police Equipment, Radio Lifecycle, IT Applications and IT Infrastructure renewal projects for 2023-2026.

This is the first year of the four-year Capital budget cycle (2023 to 2026) and the results are outlined in attachment III and IV.

CONCLUSION:

The year-end forecast projects an operating deficit of \$4.631 million (\$4.943 million overspend from current year operations, offset by a \$0.312 million surplus in the operating reserve).

Current projections exclude the impact of collective bargaining settlements. EPS is currently working with the City of Edmonton to determine the total budget to be transferred, and no variance is anticipated.



ADDITIONAL INFORMATION ATTACHED:

Attachments:

- I. Operating Budget Variance by Major Category of Revenue & Expenditures
- II. Explanation of Variances by Major Category of Expenditures and Revenues
- III. Capital Budget Performance
- IV. Capital Budget Performance Explanations

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Approved By: JUSTIN KRIKLER, Chief Administrative Officer, Corporate Services Bureau *JK*

Chief of Police: _____

Date: *Oct 16, 2017*

| Edmonton Police Service | | | | | | | | | | | | | | | | |
|--|------------------|------------------|-------------------|---------------|-------------------|-------------------|-----------------|--------------|-------------------|-------------------|--------------------|---------------|-------------------|-------------------|-------------------|--------------|
| Budget Variance by Major Category of Revenues & Expenditures | | | | | | | | | | | | | | | | |
| For the Period Ending September 30, 2023 | | | | | | | | | | | | | | | | |
| (\$000's) | | | | | | | | | | | | | | | | |
| | Current Period | | | | 2022 Year to Date | | | | 2023 Year to Date | | | | Year End Forecast | | | |
| | Budget | Actual | Variance | % | Budget | Actual | Variance | % | Budget | Actual | Variance | % | Budget | Projected | Variance | % |
| Revenue | | | | | | | | | | | | | | | | |
| Traffic Safety Act Fines (Note 1) | \$ 900 | \$ 615 | \$ (285) | -31.7% | \$ 8,744 | \$ 5,923 | \$ (2,821) | -32.3% | \$ 8,619 | \$ 5,928 | \$ (2,691) | -31.2% | \$ 11,060 | \$ 7,753 | \$ (3,307) | -29.9% |
| Transfer from Reserve (OTS / FSR) (Note 2) | 557 | 635 | 78 | 14.0% | 16,719 | 16,719 | - | 0.0% | 1,670 | 1,982 | 312 | 18.7% | 2,227 | 2,227 | - | 0.0% |
| Provincial Grants (Note 3) | 460 | 1,086 | 626 | 136.1% | 2,775 | 3,344 | 569 | 20.5% | 4,138 | 9,675 | 5,537 | 133.8% | 31,757 | 41,566 | 9,809 | 30.9% |
| Other Revenue (Note 4) | 3,144 | 3,166 | 22 | 0.7% | 26,459 | 26,767 | 309 | 1.2% | 26,406 | 27,204 | 798 | 3.0% | 34,745 | 34,400 | (345) | -1.0% |
| Secondments | 1,083 | 1,184 | 100 | 9.3% | 10,241 | 10,217 | (24) | -0.2% | 10,211 | 10,882 | 671 | 6.6% | 13,448 | 13,391 | (57) | -0.4% |
| Tow Lot | 596 | 457 | (139) | -23.3% | 5,362 | 4,598 | (764) | -14.3% | 5,362 | 4,456 | (906) | -16.9% | 7,150 | 5,942 | (1,208) | -16.9% |
| PICS and Alarm Control | 586 | 625 | 39 | 6.7% | 5,130 | 4,779 | (350) | -6.8% | 4,942 | 5,541 | 599 | 12.1% | 6,756 | 7,320 | 564 | 8.3% |
| Extra Duty ¹ | 251 | 190 | (61) | -24.3% | 2,216 | 2,392 | 176 | 7.9% | 2,117 | 2,359 | 242 | 11.4% | 3,217 | 3,217 | - | 0.0% |
| E911 Fees | 112 | 107 | (5) | -4.1% | 1,013 | 999 | (14) | -1.3% | 1,005 | 928 | (77) | -7.6% | 1,340 | 1,236 | (104) | -7.8% |
| School Resource Officer (SRO) | 398 | 385 | (13) | -3.4% | 818 | 941 | 123 | 15.0% | 986 | 993 | 7 | 0.8% | 950 | 983 | 32 | 3.4% |
| Other ² | 118 | 219 | 101 | 86.0% | 1,679 | 2,841 | 1,162 | 69.2% | 1,782 | 2,044 | 262 | 14.7% | 1,883 | 2,311 | 428 | 22.7% |
| Total Revenue | 5,061 | 5,502 | 441 | 8.7% | 54,697 | 52,753 | (1,943) | -3.6% | 40,833 | 44,789 | 3,956 | 9.7% | 79,789 | 85,946 | 6,157 | 7.7% |
| Expense | | | | | | | | | | | | | | | | |
| Personnel | | | | | | | | | | | | | | | | |
| Salary and benefits (Note 5) | 32,677 | 35,403 | (2,726) | -8.3% | 286,401 | 282,008 | 4,393 | 1.5% | 297,068 | 322,991 | (25,923) | -8.7% | 392,713 | 392,339 | 374 | 0.1% |
| EPS Overtime (Note 6a) | 835 | 1,479 | (643) | -77.0% | 7,488 | 11,883 | (4,395) | -58.7% | 7,627 | 14,758 | (7,131) | -93.5% | 10,368 | 19,232 | (8,864) | -85.5% |
| External Overtime (Note 6b) | 34 | 66 | (33) | -97.2% | 306 | 299 | 7 | 2.3% | 306 | 422 | (116) | -37.9% | 407 | 481 | (74) | -18.2% |
| | 33,546 | 36,948 | (3,402) | -10.1% | 294,195 | 294,190 | 5 | 0.0% | 305,001 | 338,171 | (33,170) | -10.9% | 403,488 | 412,052 | (8,564) | -2.1% |
| Non-Personnel | | | | | | | | | | | | | | | | |
| Furniture, equipment, IT, materials and supplies (Note 7) | 1,194 | 1,966 | (772) | -64.7% | 16,491 | 15,467 | 1,024 | 6.2% | 14,230 | 16,909 | (2,679) | -18.8% | 18,286 | 19,012 | (726) | -4.0% |
| Contracts and services (Note 8) | 2,692 | 3,285 | (593) | -22.0% | 19,386 | 19,084 | 302 | 1.6% | 20,105 | 21,847 | (1,742) | -8.7% | 27,824 | 31,874 | (4,050) | -14.6% |
| Vehicles (Note 9) | 857 | 784 | 73 | 8.5% | 6,482 | 6,479 | 3 | 0.0% | 7,379 | 6,995 | 384 | 5.2% | 9,928 | 9,812 | 116 | 1.2% |
| Facilities (Note 10) | 1,911 | 2,009 | (98) | -5.1% | 16,340 | 15,168 | 1,172 | 7.2% | 16,221 | 15,064 | 1,157 | 7.1% | 24,940 | 23,411 | 1,529 | 6.1% |
| Other Expenditures ¹ (Note 11) | 358 | 395 | (37) | -10.2% | 2,792 | 1,771 | 1,020 | 36.6% | 3,092 | 2,318 | 774 | 25.0% | 4,130 | 3,535 | 595 | 14.4% |
| | 7,012 | 8,439 | (1,427) | -20.3% | 61,491 | 57,969 | 3,521 | 5.7% | 61,027 | 63,133 | (2,106) | -3.5% | 85,108 | 87,644 | (2,536) | -3.0% |
| Total Expense | 40,558 | 45,387 | (4,829) | -11.9% | 355,686 | 352,159 | 3,526 | 1.0% | 366,028 | 401,304 | (35,276) | -9.6% | 488,596 | 499,696 | (11,100) | -2.3% |
| Position before Adjustments | 35,497 | 39,885 | (4,388) | -12.4% | 300,989 | 299,406 | 1,583 | 0.5% | 325,195 | 356,515 | (31,320) | -9.6% | 408,807 | 413,750 | (4,943) | -1.2% |
| Tangible Capital Assets Budget adjustment (Note 12) | | | | | | | | | | | | | 6,649 | 6,649 | - | 0.0% |
| Transfer to/(from) EPS Reserve (Note 13) | | | | | | | | | | | | | | (312) | 312 | |
| Net Position | \$ 35,497 | \$ 39,885 | \$ (4,388) | -12.4% | \$ 300,989 | \$ 299,406 | \$ 1,583 | 0.5% | \$ 325,195 | \$ 356,515 | \$ (31,320) | -9.6% | \$ 415,456 | \$ 420,087 | \$ (4,631) | -1.1% |

1 Extra Duty Revenue received from other City Departments is reclassified from expense recovery to revenue.

2 Other Revenue includes E911 landline fees, fines (Gaming and Liquor, Other Bylaw Violations), and sales of unclaimed goods.

Edmonton Police Service

Explanation of Variances by Major Category of Expenditures and Revenues – Notes

For the Period Ended September 30, 2023

1. Traffic Safety Act (TSA) Fines Revenue

Revenue generated by officer issued tickets under the Traffic Safety Act.

Year to Date – Under budget because of lower-than-expected number of tickets issued. Traffic members are spending increased time in court to address previous years incidents, which has resulted in a decline of issued tickets. In addition, members are diverted to other operational pressures which further decreases tickets issued.

Forecast – Same as year to date.

2. Transfer from Reserve - Office of Traffic Safety (OTS) and Financial Stability Reserve (FSR)

In 2022, this was a transfer from the Traffic Safety and Automated Enforcement Reserve (TSAER) and in 2023 the transfer was replaced with tax levy funding (as approved by City Council motion passed on June 7, 2022). On August 15, 2022, City Council approved multi-year one time funding for Healthy Streets Operation Centre (HSOC). Subsequently, FSR was identified as a funding source for 2023 (Budget Deliberations, December 2022).

Year to Date – Over budget due to additional reserve funds transferred for the expenditures in the HSOC program.

Forecast – No variance is expected.

3. Provincial Grants

Provincial Grants include the Policing Support Grant, the E911 Grant, Victim Services Grant, Drug Impairment Grant, and Indigenous Grant.

Year to Date – Over budget due to the recognition of revenue from the former Police Officer Grant, and the recognition of revenue from the new Alberta Mental Health and Addiction Grant.

Forecast – Projecting to be over budget due to the Alberta Mental Health and Addiction Grant to support several initiatives, including Enhancing Harm Reduction and Recovery Outreach, which will be offset by increased contract and services cost for these initiatives. Additionally, projecting to recognize additional E911 Grant revenue to offset increased overtime in support of Emergency Communication.

4. Other Revenue

Other revenue includes Secondments revenue, and revenues associated with user fees for services provided.

Secondments revenue is primarily generated from Alberta Law Enforcement Response Team (ALERT) and Alberta Serious Incident Response Team (ASIRT) for EPS members seconded to these organizations. User fees revenue include Tow Lot revenue, Police Information Check Section (PICS), Alarm Control, Extra Duty, E911 landline fees, School Resource Officers, gaming and liquor fines, other Bylaw violations, and sales of unclaimed goods.

Year to Date – The over budget position is mainly due to increased Secondments, PICS and Extra Duty revenue as demand for service requests increases. This is partially offset by decreased Tow Lot revenue due to fewer tows of seized vehicles, which is offset by lower contracts and service expenses.

Forecast – Projecting to be under budget due to decreased Tow Lot revenue, partially offset by increased PICS revenue.

5. Salary and Benefits

Salary and benefits are for all EPS employees based on collective bargaining agreements. All agreements are unsettled from the start of 2021; the Edmonton Police Association (EPA), the Senior Officers Association (SOA), and Civic Service Union 52 (CSU 52)

Includes base salary, acting pay, shift differential, court time, standby pay, pension, medical, dental, group life insurance, allowances (boot, health care spending), and statutory holiday pay per collective agreements. The salaries and benefits of employees seconded to external organizations are incurred as an expense and recovered through Secondments revenue.

Year to date – Over budget due to retro payments made to EPA members as a result of EPA settlements. EPS is currently working with the City of Edmonton (COE) to determine the budget transfer related to settlements.

Forecast – Projecting to be under budget due to vacant positions, and increased levels of attrition. Salary projections exclude the impact of settlements due to the anticipated budget transfer from the COE.

The sworn member attrition position for the first nine months of the year is:

| Attrition | September | September YTD | Full Year |
|-----------------------------|-----------|---------------|-----------|
| Original Projection | 7 | 68 | 90 |
| Actual & Updated Projection | 5 | 62 | 96 |

As of October 17th, 2023, thirty-one sworn members have tendered their resignation, forty-one announced retirement, four are deceased, and one was released for an attrition total of seventy-seven. Of these, sixty-two were no longer on the payroll as of September 30, 2023.

6a. EPS Overtime

EPS overtime costs are paid in accordance with collective bargaining agreements and primarily related to maintaining minimum staffing or operational requirements.

Year to date – Over budget due to maintaining minimum staffing levels in the Community Policing Bureau, and the Emergency Communications Operations Management Branch (ECOMB), which is directly offset by increased revenue as part of the E911 Provincial Grant for emergency communication services. Also contributing to the overspend is increased investigations work within the Investigation and Support Services Bureau.

Forecast – The same as year to date.

6b. External Overtime

External overtime costs are incurred by employees seconded to external organizations (ALERT, ASIRT, etc.). These costs are recovered through Secondments revenue.

Year to date – Slightly over budget.

Forecast – Minimal variance to budget is projected.

7. Furniture, Equipment, IT, Materials and Supplies

This category includes the purchases of uniforms and clothing, ammunition, stationery, medical supplies, computer software and hardware purchases and maintenance, and furniture and equipment.

Year to date - Over budget due to the timing of expenses for the purchases of IT equipment.

Forecast – Over budget due to HealthIM software expenses, which are offset by Grant revenue, and increased expenses for Rapid DNA.

8. Contracts & Services

This category includes various contracted resources. Examples include Security Commissionaires, Extra Duty, Police Seized Vehicles towing fees, DNA analysis, Human-Centered Engagement Liaison Program (HELP) navigators, Legal Services, and Psychological Counseling.

Year to date – Over budget due to increased DNA program expenditures, as well as increased psych counselling expenses, navigators, paramedic and health care practitioners supporting the Alberta Mental Health and Addiction work, which is recovered through the Alberta Mental Health and Addictions Grant.

Forecast – The same as year to date.

9. Vehicle Costs

This category includes the expenses for vehicle repairs, maintenance, and fuel.

Year to date – Under budget due to less helicopter maintenance requirements.

Forecast – The same as year to date.

10. Facilities

This category includes facility maintenance and custodial expenses for services provided by the City of Edmonton staff, external space rent, power, natural gas, and telephone charges.

Year to Date – Under budget due to lower custodial and maintenance charges from the City of Edmonton.

Forecast – Under budget due to funds held for the Public Private Partnership (P3) initiative to operate a future Training Facility, offset by increased renovation projects planned for the second half of the year.

11. Other Expenditures

This category includes travel and training expenditures, insurance premiums, debt servicing costs, and memberships. Extra Duty Revenue received from other City Departments are reclassified from expense to revenue.

Year to Date – Under budget due to delays in travel and training, and recoveries from the COE for the Integrated Call Evaluation and Dispatch Centre.

Forecast – The same as year to date.

12. Tangible Capital Assets

Budget held to cover capital qualifying expenses for projects such as vehicles.

13. Transfer to/from EPS Reserve

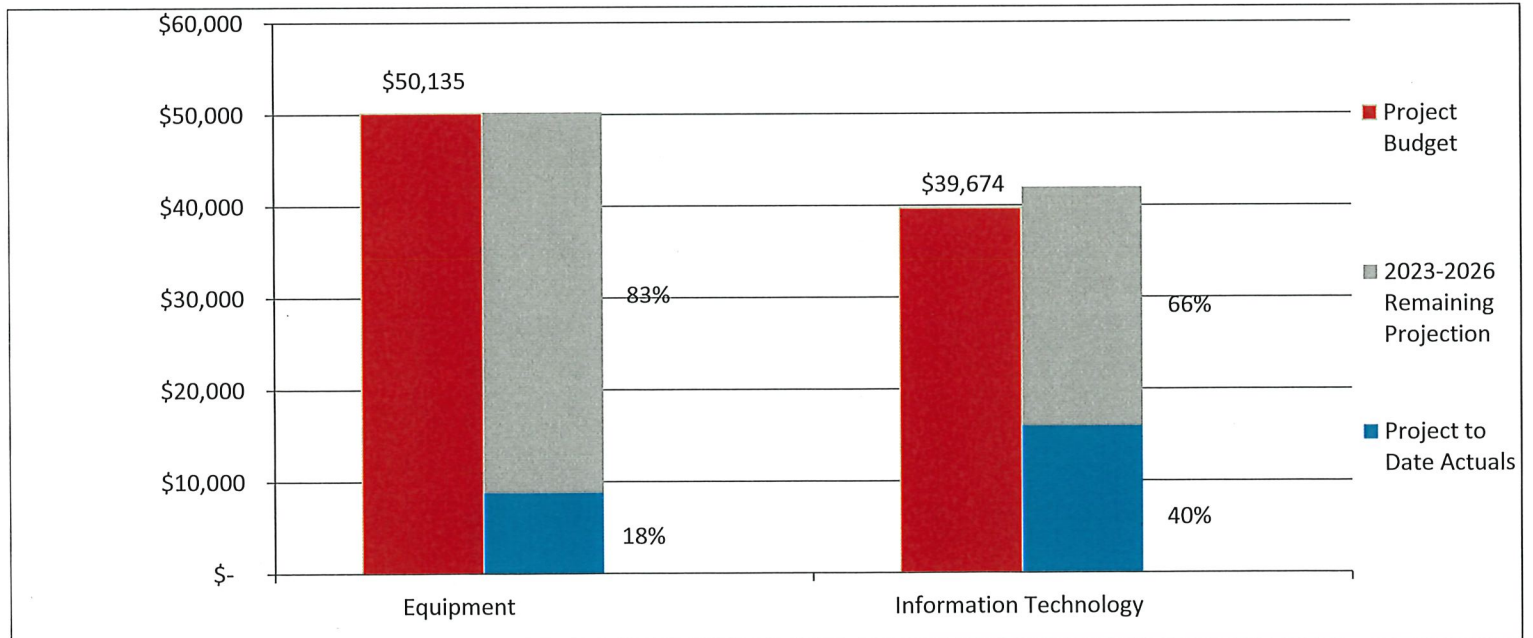
On June 26, 2018 City Council approved Policy C605 Edmonton Police Reserve. In accordance with the policy and in the event the reserve falls into a deficit position, a strategy will be developed by the EPS, to be approved by City Council, to achieve a balanced position over a period not to exceed three years, starting with the subsequent year operating budget. The strategy may include replenishing the reserve with any unplanned one-time revenues, adjustments to capital priorities and managing operating expenditures.

Over the 2019-2022 budget cycle Edmonton Police Service managed significant costs related to the COVID-19 global pandemic and the City of Edmonton Enterprise Commons project with no additional funding. After addressing these unplanned expenditures, the balance in the EPS Operating Reserve as of December 31, 2022, is a surplus of **\$0.312 million**, which is comprised of the following annual results:

- 2018 \$1.162 million
- 2019 \$1.083 million
- 2020 \$2.249 million
- 2021 (\$7.389) million
- 2022 \$3.207 million

Edmonton Police Service
Capital Budget Performance
Financial Report for the Period Ending Sep 30, 2023
(\$000's)

| Capital Profile | Project To Date Actuals | 2023-2026 Projection | Total Projection | Approved Budget Prior Years | 2023-2026 Approved Budget | Total Approved Budget | Variance |
|--|-------------------------|----------------------|------------------|-----------------------------|---------------------------|-----------------------|-------------------|
| | (A) | (B) | (C=A+B) | (D) | (E) | (F=D+E) | (G=F-C) |
| Radio Life Cycle (Note 1, 9) | 131 | 7,900 | 8,031 | - | 8,031 | 8,031 | - |
| Vehicles (Note 2, 9) | 6,840 | 30,308 | 37,148 | - | 37,148 | 37,148 | - |
| Police Equipment (Note 3, 9) | 685 | 3,116 | 3,801 | - | 3,801 | 3,801 | - |
| In Car Video (Note 4) | 1,201 | 64 | 1,265 | 1,040 | 115 | 1,155 | (110) |
| Equipment | \$ 8,857 | \$ 41,388 | \$ 50,245 | \$ 1,040 | \$ 49,095 | \$ 50,135 | \$ (110) |
| IT - Infrastructure Sustainment | 2,270 | 5,475 | 7,745 | - | 7,745 | 7,745 | - |
| IT - Applications Sustainment | 607 | 4,385 | 4,992 | - | 4,992 | 4,992 | - |
| IT - Applications Enhancement | 876 | 10,778 | 11,654 | - | 11,764 | 11,764 | 110 |
| IT Systems - Total (Note 6, 9) | 3,753 | 20,638 | 24,391 | - | 24,501 | 24,501 | 110 |
| Automated Fingerprint Identification System (Note 5) | 597 | 403 | 1,000 | 459 | 541 | 1,000 | - |
| Enterprise Commons (Note 7) | 1,696 | 2,365 | 4,061 | 163 | 1,460 | 1,623 | (2,438) |
| CRIMM-CAD-RMS Integration, Modernization & Maximization (Note 8) | 9,955 | 2,595 | 12,550 | 6,477 | 6,073 | 12,550 | - |
| Information Technology | \$ 16,001 | \$ 26,001 | \$ 42,002 | \$ 7,099 | \$ 32,575 | \$ 39,674 | \$ (2,328) |
| Total | \$ 24,858 | \$ 67,389 | \$ 92,247 | \$ 8,139 | \$ 81,670 | \$ 89,809 | \$ (2,438) |
| Northwest Campus (Note 10) | 117,825 | 1,650 | 119,475 | 116,971 | 2,504 | 119,475 | - |



* The 2023 budget includes the 2022 approved carryforward.

* The 2023 budget includes the approved 2023 Spring and the requested 2023 Fall Supplemental Capital Budget Adjustments.

* The 2023 budget also includes the COE recommended capital renewal capital budget adjustments for year 2024, subject to City Council approval.

* Project to Date Actuals includes 2023 year to date actuals.

* Projections include Q4 2023 to Q4 2026.

Edmonton Police Service
Explanation of Variances by Capital Project – Notes
For the Period Ended September 30, 2023

1 Radio Life Cycle

This renewal composite profile is to maintain the two-way radio communications equipment such as portable and mobile radios, radio dispatch consoles, and recording equipment for communication calls. (2023-2026 EPC supported \$13.402 million, City Council approved \$3.407 million, City Recommended additional \$4.493 million, subject to City Council approval during the 2023 Fall Supplemental Capital Budget Adjustment (SCBA), Unfunded \$5.502 million).

Project to date – Portable radios have been purchased for the Human Centered Engagement and Liaison Partnership (HELP) program.

Project forecast – Plan to purchase approximately 250 radios as part of the 2023 lifecycle plan. A 2023 SCBA of \$0.131 million is requested for radios for the Human Centered Engagement and Liaison Partnership (HELP) program funded by Alberta Mental Health and Addiction Grant. Expected to be on budget at the end of the 4 year budget cycle.

2 Vehicles

This renewal composite profile includes the life cycle replacement of owned marked, unmarked and specialty vehicles.

Project to date – 14 marked, 20 unmarked and 4 covert vehicles put into service plus 31 marked, 21 unmarked and 1 covert vehicle delivered as of Q3. Some of the 2023 vehicle orders were cancelled by the dealership due to supply chain issues.

Project forecast – 95 vehicles are currently on order. Due to supply chain issues and long delivery times, vehicles are needing to be ordered up to 2 years in advance. A 2023 Fall SCBA is requested for vehicles for the Human Centered Engagement and Liaison Partnership (HELP) program funded by Alberta Mental Health and Addiction Grant and bikes for the Healthy Streets Operation Centre (HSOC) funded by the Financial Stabilization Reserve. Expected to be on budget at the end of the 4 year budget cycle.

3 Police Equipment

This renewal composite profile is for the replacement of police equipment which includes personal protective equipment, health and safety equipment, and training equipment. (2023-2026 EPC supported \$8.082 million, City Council approved \$2.054 million, City Recommended additional \$1.331 million, subject to City Council approval during the 2023 Fall SCBA, Unfunded \$4.697 million).

Project to date – Major expenditures include the wiretap data server, tethering system, firearms examination unit renovation and Integrated Addictions Support Centre renovations.

Edmonton Police Service
Explanation of Variances by Capital Project – Notes
For the Period Ended September 30, 2023

Project forecast – Expected to be on budget at the end of the 4 year budget cycle.

4 In-Car Video Pilot Project

This standalone growth profile is a pilot project to equip police vehicles with a video system which will provide an audio/visual record of events within the viewing area of the cameras as they occur.

Project to date – The proof of concept continued into early Q2 before it was put on hold due to the Provincial Body Worn Video announcement. Expenditures include personnel resources and hardware equipment.

Project forecast – In addition to the requested 2023 Fall SCBA of \$0.071 million, there are some final expenditures and projected overspend is \$0.110 million. A 2024 Spring SCBA will be requested to cover the overspend from IT Applications – Enhancement profile.

5 Police IT Systems

Infrastructure-Sustainment

Infrastructure-Sustainment is a composite renewal profile of infrastructure components that maintain the capability of EPS network, server, storage, telephony and security systems deployed in support of police operations. (2023-2026 EPC supported \$28.053 million, City Council approved \$7.131 million, City Recommended additional \$3.293 million, subject to City Council approval during the 2023 Fall SCBA, Unfunded \$17.629 million).

Project to date – Equipment has been received for lifecycle replacement of switches, corporate wifi and mobile workstations.

Project forecast – A 2023 Fall SCBA is requested to transfer budget of \$2.517 million to operating for data storage solution and associated software and \$2.992 million for Microsoft 365 subscription which includes Microsoft Teams and other infrastructure services. The nature of Information Technology is constantly changing and many vendors are moving to cloud based technologies and different service delivery models. Software as a service and subscription based services are considered an operating expenditure under the accounting rules. Expected to be on budget at the end of the 4 year budget cycle.

Edmonton Police Service
Explanation of Variances by Capital Project – Notes
For the Period Ended September 30, 2023

Applications - Sustainment

Applications-Sustainment is a composite renewal profile encompassing various initiatives that maintain the capability of EPS software applications and systems that are deployed in support of police operations. System portfolios include: Dispatch, Operational Records, Operational Video, Administrative and Intelligence. (2023-2026 EPC supported \$18.978 million, City Council approved \$4.824 million, City Recommended additional \$1.493 million, subject to City Council approval during the 2023 Fall SCBA, Unfunded \$12.661 million).

Project to date – Major project expenditures include Coveo Cloud Migration project, FOIPNet Replacement project, and PowerApps Application Modernization.

Project forecast – A 2023 Fall SCBA is requested to transfer budget of \$1.226 million to operating for project costs that are considered operating expenditures but were originally budgeted as capital. The nature of Information Technology is constantly changing and many vendors are moving to cloud based technologies and different service delivery models. Software as a service and subscription based services are considered operating expenditures under the accounting rules. Expected to be on budget at the end of the 4 year budget cycle.

Applications – Enhancement

Applications-Enhancement is a composite growth profile encompassing various initiatives which includes enhancement of existing systems and implementation of new software applications and systems that are deployed in support of police operations. System portfolios include: Dispatch, Operational Records, Operational Video, Administrative and Intelligence. (2023-2026 EPC supported \$14.440 million, City Council approved \$11.835 million, Unfunded \$2.605 million).

Project to date – Expenditures include NG911 Voice and Real Time Texting (RTT), Enterprise Analytics-Power BI pilot project, and Body Worn Video Pilot project. Core work on the NG911 Voice and RTT project is underway.

Project forecast – The NG911 Voice and RTT and Operational Video Solution project activities will ramp up in Q4. Expected to be on budget at the end of the 4 year budget cycle.

6 Automated Fingerprint Identification System (AFIS)

The standalone renewal profile is to upgrade the Automated Fingerprint Identification System (AFIS) which is used to register and store fingerprint transactions for criminal offences.

Project to date – Expenditure has been made for the design phase. Data migration work by the vendor has been delayed.

Edmonton Police Service
Explanation of Variances by Capital Project – Notes
For the Period Ended September 30, 2023

Project forecast – New hardware will be installed in Q4 and go-live has been delayed to Q1 2024.

7 Enterprise Commons

This standalone growth profile is to transition the aging enterprise technology systems to a single, modernized technology system that spans the enterprise core functions including Finance, Human Resources, Supply Chain Management. This project is a City of Edmonton initiative and requires integration with EPS applications.

Project to date – Expenditures to date include information technology resources, business resources and integration services with the Alberta Government Justice Online Information Network (JOIN). The project is currently in the build phase.

Project forecast – The currently scheduled go-live date is late 2024. There is a projected overspend of \$2.438 million based on current timelines (under review and subject to change).

8 CAD-RMS Integration, Modernization & Maximization (CRIMM)

This standalone growth profile is to modernize and upgrade EPS' records management processes and systems which includes the Computer Automated Dispatch System (CAD) and core Records Management System (RMS) functionality.

Project to date – Expenditures to date include information technology and business resources, integrations consulting, software licensing and computer hardware.

Project forecast – The DataVault project is expected to be complete by Q4 2023 and Property Module is expected to be complete by Q2 2024. There may be a carry forward of \$1.808 million to 2024 for remainder of project scope and issue remediation. Expected to be on budget.

9 Composite Projects

Composite projects share similar attributes and activities that are repetitive in nature and completed in shorter timelines. Composite projects may include individual growth projects less than \$2 million or individual renewal projects less than \$5 million with an estimated completion timeline of under two years.

Edmonton Police Service
Explanation of Variances by Capital Project – Notes
For the Period Ended September 30, 2023

10 Northwest Campus

This standalone growth profile is for the construction of Northwest Campus.

Project to date – The building was substantially completed at the end of 2018. The building experienced a number of roof leaks and a full roof replacement was required. Remaining equipment modifications have been completed.

Project forecast – Legal arbitration hearing for the roof replacement is set for Q1 2024.